



Smithsonian
National Air and Space Museum

Office of the Director

Mailed 10/26/11

October 25, 2011

Mr. Ian A. McDougall
Flight Solutions & Services (FSS) Inc.
2450 Derry Road East
Mississauga, ON Canada L5S 1B2

Dear Mr. McDougall:

Few countries have shared as much of the evolution of aviation and aerospace as has Canada and the United States. Canada's first flight in 1909 was the product of a unique cross border program which successfully refined the technology of three axis aerodynamic control that still underpins modern aircraft. We have supplied each other, trained each other, shared technologies important to every facet of aviation and space, and cooperated as military allies in the deployment of forces throughout the last century. The tapestry of accomplishment is both bilateral as is the pride in the history itself. Many Canadian and American pioneers are seen side by side in most of the continent's aviation and aerospace museums reflecting this shared history.

Many of Canada's accomplishments over the past eighty-five years have emerged from a single facility in the center of Metropolitan Toronto which is currently the home of the Canadian Air & Space Museum. This same building was the original home of Spar Aerospace which provided the Canadarm that proved of such value to NASA through the Shuttle program.

We are very aware of the lasting contribution of the museum and the historic value placed on the building within which it operates. We do hope that this heritage will be properly recognized as Canada considers the future evolution of its plans for the area.

Best regards,

J. R. Dailey
Director

SMITHSONIAN INSTITUTION
National Air and Space Museum
Independence Avenue at Sixth Street SW
P.O. Box 37012, MRC 310
Washington, DC 20013.7012
202.633.2350 Telephone
202.357.2426 Fax